



Construction projects are complex. And the more complex they are, the more likely it is that a dispute will occur. Some are manageable if caught early, while others require an extended commitment of resources. In either case, Cumming provides the expert guidance needed to resolve disputes quickly and confidentially. With our team's expertise in resolving construction disputes of all types and sizes, we know what to look for and how to achieve positive results on a wide range of issues, including delay, acceleration, labor productivity, cost overruns, and standard-of-care, among others. Regardless of how or when a dispute occurs, Cumming delivers exceptional results and a solid return on investment through:

Quick + Cost-Effective Identification of Core Issues

Cumming's experts provide realistic evaluations through preliminary cost and schedule comparisons. These evaluations allow for a timely and informed decision-making process about how best to proceed.

Broad Discipline Expertise

Cumming has broad discipline expertise in-house, including: licensed architects, engineers, and attorneys; certified cost, schedule, project management, and LEED professionals; and past owners, designers, and builders with many years of practical, hands-on experience in the field.

Extensive Sector Expertise

Cumming has extensive knowledge in a variety of sectors, including: aviation, civil/infrastructure, commercial, education, gaming, healthcare, hospitality, institutional, petrochemical, public works, themed entertainment, and water/wastewater.

Objective + Accurate Analyses

Cumming prepares detailed analyses that provide in-depth information tailored to the unique factors of the dispute. Our findings are factual and supportable, based purely on the comparison of actual versus contractual — an approach grounded in reality and superior to those that rely on more theoretical methods.

Compelling + Simple Communication of Complex Matters

Cumming's dispute resolution professionals are expert analysts and superb communicators. Their findings illuminate the essential elements of the dispute and are prepared and presented in a manner that is both compelling and easily understood by judge or jury.

Detailed Contract Reviews

Most questions related to a design or construction dispute are addressed in the contract. Having collectively reviewed thousands of contracts for design, construction, and specialty services, our multi-disciplinary team is able to quickly allocate responsibility for most issues and distill the dispute down to the few areas requiring more detailed evaluation and interpretation. When brought in early, our team is also able to help develop contract language that protects your interests, even in the most challenging circumstances.



Erwin Watt
Executive Vice President
ewatt@cumming-group.com
949-690-4244



Sonny Jester Vice President sjester@cumming-group.com 770-634-9732

Program + Project Management

Cost Management + Estimating

cumming-group.com





SANTA BARBARA **COTTAGE HOSPITAL**

Santa Barbara, CA

Our Services Include:

Design

Standard-of-Care Interpretation **Contract Document Reviews Review of Contract Change Directives Design Coordination** Constructability Reviews

Scheduling + Labor

Forward Scheduling Resource-Loading As-Planned Schedule Validation Labor Productivity Analysis Critical Path Delay + Acceleration **Technical Forensics** Project Work-Outs

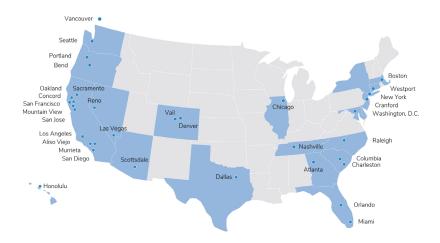
Costs + Damages

Contract Reviews Estimate Validation + Adjustments Comparative Cost Analyses Pre- and Post-Construction Cost Audits Calculation of Damages + Counter-Damages

Litigation Support

Expert Testimony Claims Critique + Preparation **Document Control** Demonstrative Exhibits Neutral Settlement Facilitation

Office Locations



International Offices

- Vancouver, BC
- Belfast, Ireland Cork, Ireland
- Dublin, Ireland Cardiff, UK
- Edinburgh, UK
- Exeter, UK London, UK
- Manchester, UKStoke-on-Trent, UK
- Paris, France
- Amsterdam, Netherlands Munich, Germany
- Düsseldorf, Germany Berlin, Germany

Program + Project Management

Cost Management + Estimating

cumming-group.com